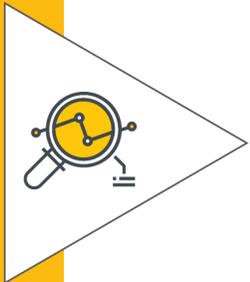


Our Blueprint Behaviours

Behaviour	How I can display this...	How people leaders can display this...	What to avoid
<p>WHAT'S MY EVIDENCE This is about:</p> <ul style="list-style-type: none"> ▶ Curiosity ▶ Critical thinking ▶ Having quality data/evidence 	<ul style="list-style-type: none"> ▶ Develop understanding of our business, customers and competitors ▶ Use examples and evidence to make informed decisions ▶ Share expertise & information with others ▶ Input and manage data carefully 	<ul style="list-style-type: none"> ▶ Coach my team(s) to make data-led decisions ▶ Improve team processes to enhance the data we manage 	<ul style="list-style-type: none"> ▶ Focusing on task, ignoring the bigger picture ▶ Not sharing knowledge with others ▶ Ignoring customer feedback & data ▶ Relying 100% on data, omitting experience and intuition ▶ Providing inaccurate or overly complex data
<p>MAKE THE CALL This is about:</p> <ul style="list-style-type: none"> ▶ Ownership ▶ Accountability ▶ Prioritisation ▶ Effective delegation 	<ul style="list-style-type: none"> ▶ Take personal ownership for my tasks ▶ Prioritise what's important ▶ Seek clarity around priorities ▶ Make timely decisions that drive results 	<ul style="list-style-type: none"> ▶ Delegate and give accountability to my team(s) ▶ Make key decisions that support task delivery ▶ Be clear on priorities and deadlines ▶ Support my team when changes or conflicting priorities arise ▶ Resolve decisions locally, escalating only where necessary 	<ul style="list-style-type: none"> ▶ Walking past issues without helping to solve them ▶ Looking upwards for decision making ▶ Not delegating or setting unrealistic deadlines ▶ Seeking perfection over progress ▶ Saying yes to all requests at the cost of delivery ▶ Making decisions without the authority to
<p>CARE ABOUT THE RESULT This is about:</p> <ul style="list-style-type: none"> ▶ Customer-centricity ▶ Simplification ▶ Sustainability ▶ Resilience 	<ul style="list-style-type: none"> ▶ Deliver good customer and colleague outcomes ▶ Consider the impacts of decisions on others ▶ Simplify the way we do things ▶ Act with sustainability in mind ▶ Build resilience to deal with challenges ▶ Learn from and share my mistakes 	<ul style="list-style-type: none"> ▶ Support my team(s) through change ▶ Encourage innovation to simplify the way we work ▶ Make it easy for people to ask for help and learn from mistakes 	<ul style="list-style-type: none"> ▶ Sticking to ways of working that don't meet customer or colleague needs ▶ Working in a silo or excluding others ▶ Judging others for making a mistake or not moving on from past mistakes
<p>LISTEN HARD, TALK STRAIGHT This is about:</p> <ul style="list-style-type: none"> ▶ Communication ▶ Collaboration 	<ul style="list-style-type: none"> ▶ Listen to others' perspectives and ask questions ▶ Say what needs to be said, with empathy ▶ Speak up when I need to ▶ Collaborate in and across teams 	<ul style="list-style-type: none"> ▶ Communicate in an engaging and inspirational way ▶ Encouraging 2-way communication ▶ Recognise the impact I have on my people ▶ Create an environment in which my team(s) can achieve their best ▶ Share feedback on performance to improve outcomes 	<ul style="list-style-type: none"> ▶ Being disruptive to the conversation ▶ Focusing on own agenda at the expense of others ▶ Failing to address issues directly or escalating unnecessarily